## **Empowered Performance**

## **Lean Math Calculation for Insourcing**

Diego/part cost in UC Diego/part gost in outgoursed country Claus	
Piece/part cost in US - Piece/part cost in outsourced country – Slow	
cost of freight from production to customer = mass production cost	
+ Identify the additional overhead costs to be allocated to production	+
in the higher-wage location, when production is transferred. <sup>1</sup>	
- The historic cost of the additional inventory of goods in transit over	-
long distances from the low-wage location to the customer.	
- The historic the cost of additional safety stocks to ensure	-
uninterrupted supply.	
- The historic cost of expensive expedited shipments. <sup>2</sup>	-
+ The cost of warranty claims if the new facility or supplier has a long	+
learning curve.	
- The historic cost of engineer visits or resident engineers to get the	-
process right so the product is made to the correct specification with	
acceptable quality.	
- The historic cost of senior executive visits to set up the operation or	-
to straighten out relationships with managers and suppliers	
operating in a different business environment. 3	
- The historic cost of out-of-stocks and lost sales caused by long lead	-
times to obtain the part.	
- The historic cost of remaindered goods or of scrapped stocks,	-
ordered to a long-range forecast and never actually needed.	
- The historic, potential cost, if you are using a contract manufacturer	-
in the low-cost location, of your supplier soon becoming your	
competitor.	
+ Currency risks	+
+ Country risks	+
+ Connectivity costs	+
Total	

 $<sup>^{1}</sup>$  Consider the impact on the current products being produced in the US. This should reduce their overhead costs.

## For more information:

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<sup>&</sup>lt;sup>2</sup> You'll need to be careful here because the plan for the part in question typically assumes that there aren't any expediting costs, when a bit of casual empiricism will show that there always are.

 $<sup>^3</sup>$  This may include all manner of payments and considerations, depending on local business practices.